

### Yulon Nissan Motor Co., Ltd.

May. 27th, 2015

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### **AGENDA**

- 1 Company Profile
  - Operation Briefing
- Core Strategy
- 4 Cross-strait Market Forecast

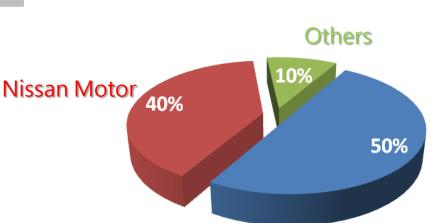
# Company Profile



### Yulon-Nissan Motor profile



- Company name: Yulon-Nissan Motor Co., Ltd.
- Establishment date : Oct. 1<sup>st</sup>, 2003
- Chairman: Kenneth, K.T. Yen
- President : Steve, W.R. Tsay
- Capital: 3 billion NTD
- Shareholder structure :

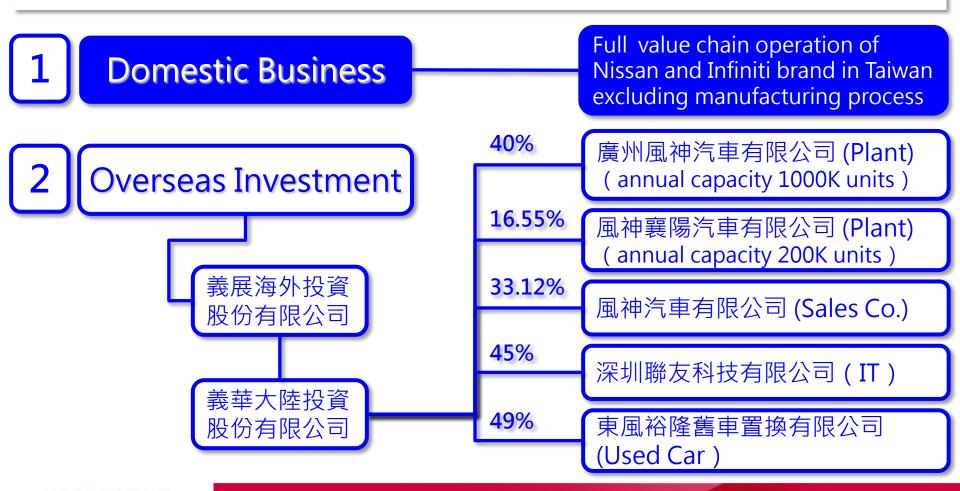




**Yulon Motor** 

# **Operation Scope**

- 1. Full value chain operation of Nissan and Infiniti brand in Taiwan excluding manufacturing process
- 2. Joint cooperation with DongFeng Motor for PRC market development





### **Corporate Vision**

Become the benchmark company of

"Product Innovation" & "Service Innovation"

in the Cross-strait Auto Industry

### **INFINITI- Imported Luxury Models**



Q 50





Q 70



QX 50





QX 70



# **NISSAN-Imported Models**







370 Z



MURANO

### **NISSAN- Domestic Models**



**SUPER SENTRA** 



X-TRAIL



**BIG TIIDA** 



TIIDA



ALL NEW LIVINA



**NEW MARCH** 



**TEANA** 

### NISSAN - New Model Campaigns



# 2 Operation Briefing



### **Consolidated Income Statements**

Currency:K\$NTD

	2011		2012		2013		2014		2015 Q1	YTD
Net Sales	32,115,351	100.0%	29,134,530	100.0%	31,486,050	100.0%	33,176,837	100.0%	9,042,254	100.0%
Gross Profit	4,735,148	14.7%	3,670,937	12.6%	5,448,850	17.3%	4,321,661	13.0%	1,174,669	13.0%
Operating Expenses	3,686,435	11.5%	3,158,729	10.8%	3,616,656	11.5%	3,536,563	10.7%	844,804	9.3%
Operating Income	1,048,713	3.3%	512,388	1.8%	1,832,179	5.8%	786,229	2.4%	329,541	3.6%
Income before Taxes	4,597,907	14.3%	6,101,134	20.9%	8,806,890	28.0%	8,026,677	24.2%	1,238,503	13.7%
Tax Expenses	766,342	2.4%	1,162,064	4.0%	1,506,893	4.8%	1,502,918	4.5%	213,188	2.4%
Income after Taxes	3,831,565	11.9%	4,939,070	17.0%	7,299,997	23.2%	6,523,759	19.7%	1,025,315	11.3%
Earings Per Share	12.77	_	16.46	-	24.33	_	21.75	_	3.42	-
Cash Dividend (NTD)	10.2	_	13.3	-	19.47	_	30.00	_	-	-
Dividend Paid Out Ratio	79.9%	_	80.8%	_	80.0%	_	137.9%	_	_	_



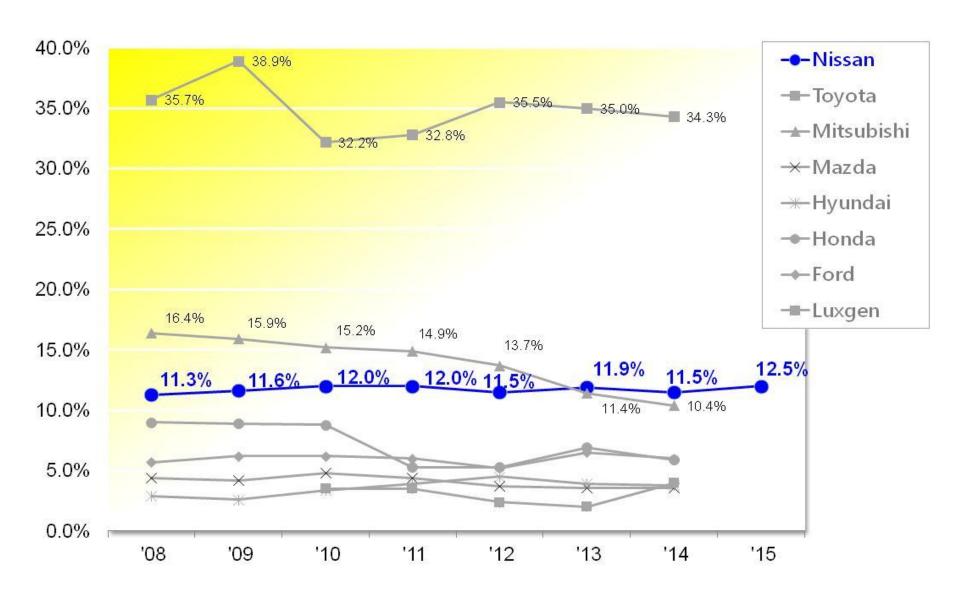
### **Consolidated Balance Sheets**

Currency:K\$NTD

	2011	2012	2013	2014	2015 Q1 YTD
Current Assets	13,848,011	14,954,714	18,135,802	16,262,960	17,123,053
Fund and Investmemt (Long-term Equity)	9,310,797	10,379,966	14,989,267	17,734,336	18,367,096
Property, Plant and Equipment	37,166	37,182	39,962	42,387	57,845
Other Assets	1,459,680	1,958,517	2,153,934	2,466,864	2,629,141
Total Assets	24,655,654	27,330,379	35,318,965	36,506,547	38,177,135
Current Liabilities	2,698,570	3,150,089	5,172,523	6,369,203	7,200,820
Other Liabilities	2,393,600	3,564,997	5,105,965	3,206,832	3,356,391
Total Liabilities	5,092,170	6,715,086	10,278,488	9,576,035	10,557,211
Capital Stock	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Capital Surplus	5,988,968	6,129,405	6,129,405	6,129,405	6,129,405
Retained Earnings	10,110,362	12,389,954	15,700,634	16,384,208	17,409,374
Other Adjustments	464,154	-904,066	210,438	1,416,899	1,081,145
Total Shareholders' Equity	19,563,484	20,615,293	25,040,477	26,930,512	27,619,924
Book Value / Share	65.21	68.72	83.47	90	92.07



### Market Share Status





3

# Core Strategy







6-Year Midterm Plan (2011~2016)

Power

**Brand & sales power** 

8%

Global market share by FY16

8%

Sustainable COP

Brand Power

Pillar 1

Sales Power

Pillar 2

Enhancing Quality

Pillar 3

Zero-Emission Leadership

Pillar 4

Business Expansion

Pillar 5

Cost Leadership

Pillar 6

### **Operation Strategy**

Market Share 15%

Product Strategy Marketing Strategy

Customer Satisfaction Strategy

Profit Enhancement Strategy

### HR strategy

**Smart-Decision Support System(S-DSS)** 

# Strengthening Service Competitiveness

Test driving to your home



Service triangle

**NISSAN PAD** 

Interactive touch panel system



Smart-Dealer Management System



Elite sales



2013-2014

J.D. Power SSI (Sales Satisfaction Index)

NO.1 among domestic manufacturers

2014

J.D. Power CSI (Customer Service Index)

NO.1 among domestic manufacturers

#### Heartwork service



Female customer treatments



Customer resting area upgrade





### **Corporate Social Responsibility**

### **CSR POLICY**



### **Environmental Education from Childhood**







#### WORK-LIFE BALANCE AWARD



### **Automobile Design Contest for College Students**





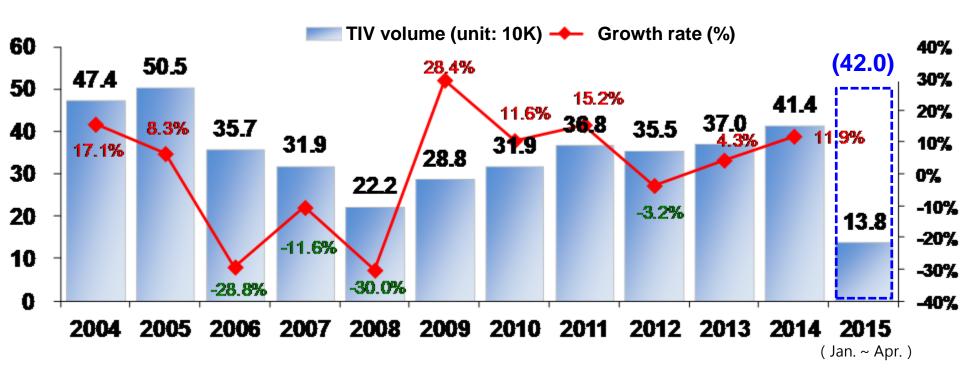


4

# Cross-strait Market Forecast



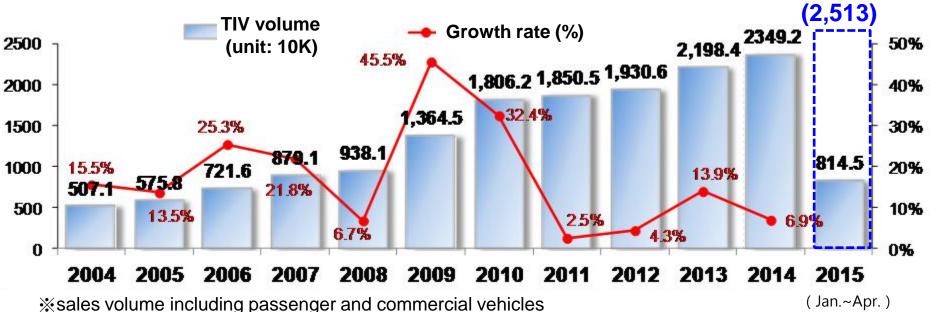
### Taiwan automobile market status

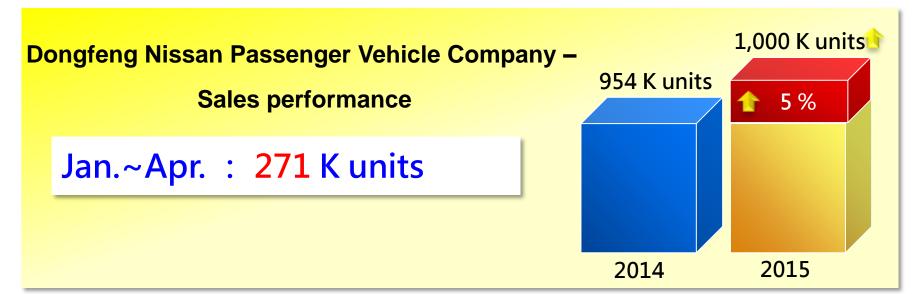


- 1. Major brands introduced powerful new models to stimulate purchase intensions. In addition, CBU brands launched attractive entry models.
- 2. As of April. in 2015, Taiwan total industry volume(TIV) increased by 5.8% over the same period in the prior year. Estimated TIV will be 420K units in 2015.



### PRC automobile market status





### THANK YOU FOR YOUR ATTENTION

