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Yulon Nissan Motor Co., Ltd.

Nov. 20th, 2020

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AGENDA

- 1 Company Profile
- New Model Launch
- **Operation Briefing**
- 4 Core Strategy
- Cross-strait Market Forecast



1

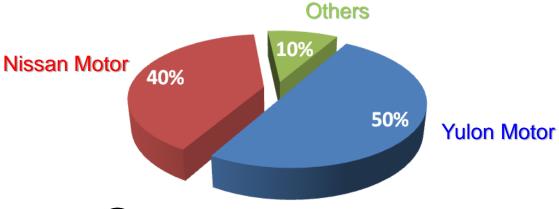
Company Profile





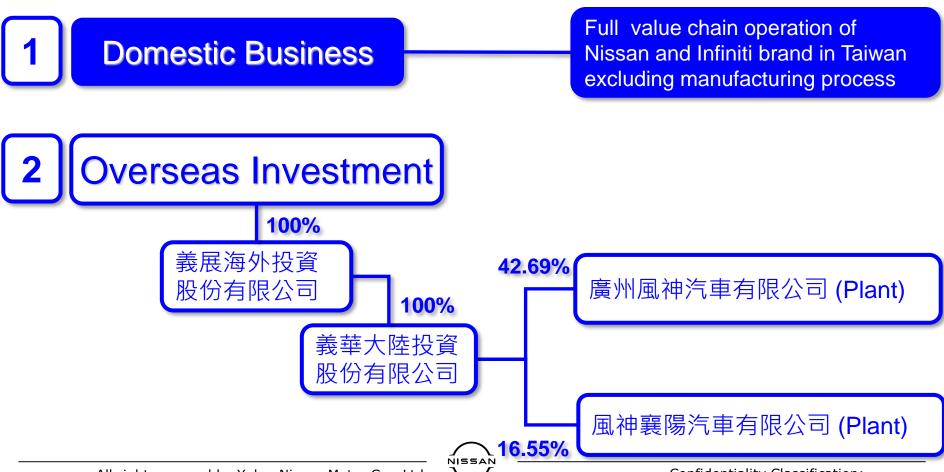
Yulon-Nissan Motor profile

- Company name : Yulon-Nissan Motor Co., Ltd.
- Establishment date : Oct. 22nd , 2003
- Chairman : Yen Chen, Li Lien
- President : Leman, C.C. Lee
- Capital: 3 billion NTD
- **Employee Number**: 405 (2020/10/31)
- Shareholder structure :



Operation Scope

- 1. Full value chain operation of Nissan and Infiniti brand in Taiwan excluding manufacturing process
- 2. Joint cooperation with DongFeng Motor for PRC market development



Corporate Vision

Become the benchmark company of "Product Innovation" & "Service Innovation" in the Cross-strait Auto Industry



INFINITI- Imported Luxury Models



Q50



Q60



QX50





NISSAN- Imported Models





370Z





JUKE





NISSAN- Domestic Models











LIVINA



New Model Launch





INFINITI – QX50 CARINPLAY





INFINITI – Q50 CARINPLAY

Q50 超之在我

CAR**IN**PLAY 馭樂升級

Apple CarPlay & Android Auto

BOSE PERFORMANCE 16 具揚聲器

原廠中文 3D 衛星導航

大膽實現 馭樂無限







NISSAN – NEW JUKE





NISSAN – ALTIMA





NISSAN – ALL NEW SENTRA





NISSAN – X-TRAIL





INFINITI – The Newest Marketing Program





INFINITI – The Newest Service Program

INFINITI 延長保固服務方案

INFINITI 重視每位車主的座駕, 現提供 6 大系統共 6 年 15 萬公里 延長保固服務, 完善保固、尊榮服務, 守護您的坐駕。

六大延長保固系統



引擎控制模组

引擎电脑电子控制等元。 引掌相關領刑等。 引擎有氣值與器及藉動器

變速箱控制模組 (6) suntaines tion



燃油系統 想法要達、汽油引擎酸出现 射噴性種、高匯泵道、进程。 MAF 连载压力感想指

担力研探路、各线、电位、 齿轮连柱、电极格件测

延長保固服務

+ m	姓病 日 頃 (元)
Q30 / QX30	\$ 54,000
Q50 / QX50	\$ 60,000
Q60 / QX60	\$ 66,000
Q70 / QX70	\$ 66,000



本廷保服務期前治第4-6年或15萬公里以为(視何者先到治準),本等案之活動詳情及限制條件。語夢見 INFINITI 官國或治 INFINITI 展示中心

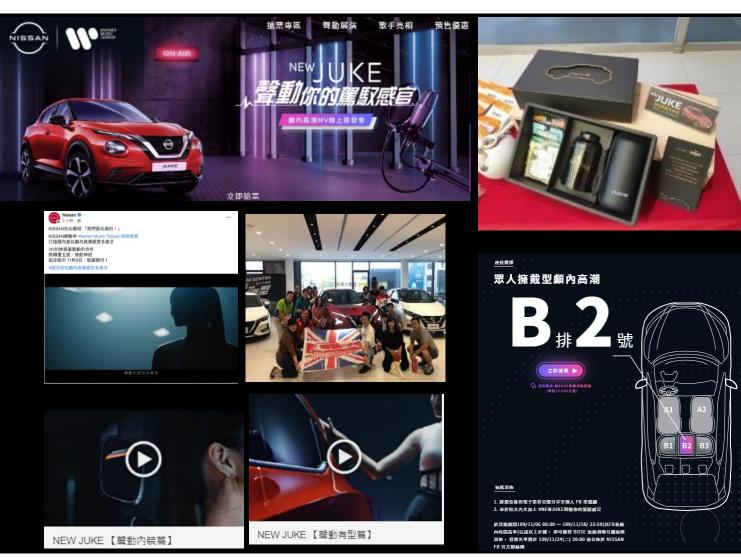








NISSAN – The Newest Marketing Program





TICKET VIP



NISSAN – The Newest Marketing Program

















NISSAN – The Newest Marketing Program





NISSAN – The Newest Service Program





NISSAN – The Newest Service Program



服務廠工作體驗營













Confidentiality Classification: Confidential

3

Operation Briefing





Consolidated Statements of Comprehensive Income

單位:新台幣仟元

	2016		2017		2018		2019		2020Q3	
銷貨收入淨額	34,860,446	100.0%	33,221,774	100.0%	31,257,730	100.0%	32,498,607	100.0%	21,635,012	100.0%
銷貨毛利	5,061,230	14.5%	6,183,770	18.6%	5,326,727	17.0%	4,850,713	14.9%	3,116,445	14.4%
營業費用	3,859,193	11.1%	4,108,082	12.4%	3,989,973	12.8%	3,486,224	10.7%	2,983,696	13.8%
營業淨利	1,202,037	3.4%	2,075,688	6.2%	1,336,754	4.3%	1,364,489	4.2%	132,749	0.6%
稅前淨利	5,586,104	16.0%	8,003,421	24.1%	7,676,560	24.6%	9,112,267	28.0%	4,762,660	22.0%
所得稅費用	955,489	2.7%	1,360,921	4.1%	1,786,514	5.7%	1,830,370	5.6%	940,692	4.3%
稅後淨利	4,630,615	13.3%	6,642,500	20.0%	5,890,046	18.8%	7,281,897	22.4%	3,821,968	17.7%
每股盈餘(元)	15.44	_	22.14	_	19.63	_	24.27	1	12.74	_
現金股利(元)	22.0	_	21.0	_	17.67	_	21.27	1	_	_
現金發放率	142.5%	_	94.8%	_	90.0%	_	87.6%	_	_	_



Consolidated Balance Sheets

單位:新台幣仟元

	2016	2017	2018	2019	2020Q3
流動資產	12,843,955	8,783,713	8,346,080	14,997,108	11,994,665
基金與投資	14,659,211	15,251,359	15,629,726	10,708,207	12,930,371
固定資產	94,878	92,768	85,284	139,203	121,481
其他資產	2,141,704	1,648,947	2,038,657	2,726,888	2,883,848
資產總計	29,739,748	25,776,787	26,099,747	28,571,406	27,930,365
流動負債	6,310,765	2,545,626	3,323,171	3,705,175	4,667,285
其他負債	1,874,640	2,036,537	2,319,542	3,292,907	4,491,565
負債總計	8,185,405	4,582,163	5,642,713	6,998,082	9,158,850
股本	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
資本公積	6,129,405	6,129,405	6,129,405	5,988,698	5,988,968
保留盈餘	12,387,086	12,440,237	12,059,784	13,855,188	11,301,873
股東權益其他調整項目合計	37,852	-375,018	-732,155	-1,270,832	-1,519,326
股東權益總計	21,554,343	21,194,624	20,457,034	21,573,054	18,771,515
每股淨值(元)	71.8	70.6	68.2	71.9	62.6



4

Core Strategy





MTP Strategic Framework

Sell More

Innovation-oriented sales growth strategy

Spend Wise

Win-Win-oriented lean cost strategy

Share with Hearts

Gung Ho-oriented corporate groundwork strategy

3S strategic framework



NISSAN INTELLIGENT MOBILITY

科 技



智行科技

ICC 全速域定速控制 PFCW 超視距車輛追撞警示 IEB/P-IEB 防追撞緊急煞車 LDP 車道偏離警示 FCW 前方碰撞預警

主動安全

EAPM 油門誤踩緊急輔助 3A 主動全時防護

被動安全

1,500Mpa 四門防撞鋼樑 ZONE BODY 可潰縮高剛性車體

情報安全

3D AVM 360°立體環景影像 BSW盲點警示系統 RCTA 後方車側警示 DAA 駕駛注意力警示



Corporate Social Responsibility









連續四年天下企業公民獎前50大殊榮

2019年企業社會責任重點績效

公司治理與經濟面

董事會運作 召開董事會6次 董事會績效評估 董事成員自評4.82分 董事會績效自評4.92分 財務績效表現 成車銷售37,821台 營業收入325.0億元 稅前盈餘91.1億元 稅後每股盈餘24.27元

環境面

整車回收與再利用

- 回收率達92.1%以上
- 回收再利用率達95%以上

節能減碳

• 2019年為1176.0公噸CO2e/年, 與2018年相較下降幅度為5%

服務廠環境永續行動

・減少180萬個機油瓶使用

綠色供應商

- 完成52家重點廠商碳量盤點
- · 台廠重點供應商全取得ISO 14001認證
- 2019年減碳實績為2%(政府規範1%)

社會面

供應商的管理與評估

- 已有49家供應商鑑別為A級(共52家重點廠商) 國內零件採購占總零件採購金額51%
- 零工安事件發生
- 勞檢違規事件數降低至5件(2019年)
- 未使用衝突礦石

雇用狀況

- 女性員工比例達26.7%
- 雇用在地居民達78.95%

員工關懷

- 育嬰留停期滿後實際復職的員工比例達100%
 舉辦「大自然嬉遊記」活動
- 舉辦2場生活講座
- 每名員工接受訓練的平均時數達63.4小時

在地採購

社會關懷

- · 舉辦「2019-2020 裕隆日產汽車創新 風雲賞」競賽活動,累計高達22.000 人次參與活動
- 參與學界培養人才
- · 舉辦「NISSAN小戰神任務」參訪活動
- · 舉辦「 INFINITI車主高爾夫聯誼賽」
- 長期關懷環保局市民臨時工
- 舉辦「INFINITI賽車工程學院亞洲及大 洋洲區總決賽」



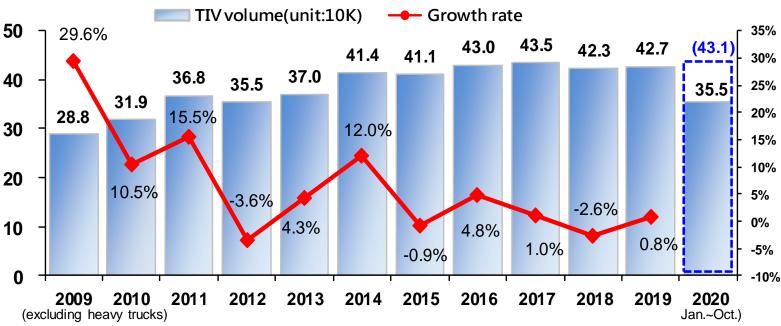
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Cross-strait Market Forecast





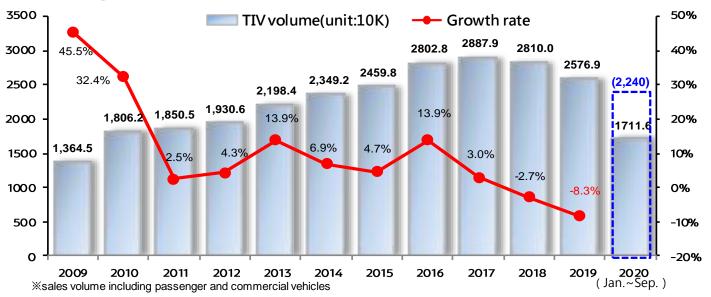
Taiwan automobile market status



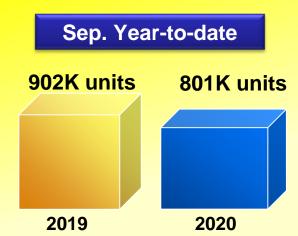
Unlike other countries suffering from the economic recession caused by COVID-19, Taiwan government has effectively controlled the epidemic with various prevention measures. Along with the booming exports, rising domestic production, and expanding private consumption, the domestic economy is expected to pick up. However, the appearance of second wave COVID-19 global pandemic may affect Taiwan's export and inhibit economic growth.

With the increasing economic momentum and the continuous introduction of new models by various brands, the total TIV between Jan to October reached 354,652 units, an increase of 3.6% comparing with last year. The annual sales volume is estimated to reach 431,000 units (excluding heavy duty vehicles).

P.R.C. automobile market status



Dongfeng Nissan Passenger Vehicle Company – Sales performance



Due to COVID-19 earlier outbreak in China, the pace of industrial production recovery was faster. With the rebound in consumer spending, the economic growth rate in the third quarter was 4.9%. The aggregate economic growth rate from January to September was 0.7%. The growth rate has changed from negative to positive, showing that China economy has gradually emerged from the haze of COVID-19 epidemic. The annual TIV is estimated to be about 22.4 million units.



THANK YOU FOR YOUR ATTENTION









