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Yulon Nissan Motor Co., Ltd.

Nov. 16th, 2021

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AGENDA

- 1 Company Profile
- **Operation Briefing**
- Marketing Summary
- 4 Corporate Social Responsibility
- Cross-strait Market Forecast



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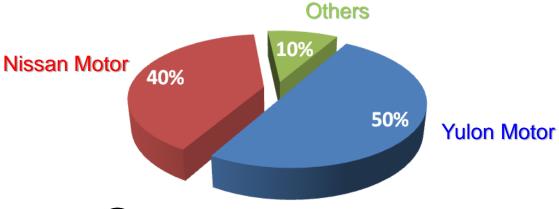
Company Profile





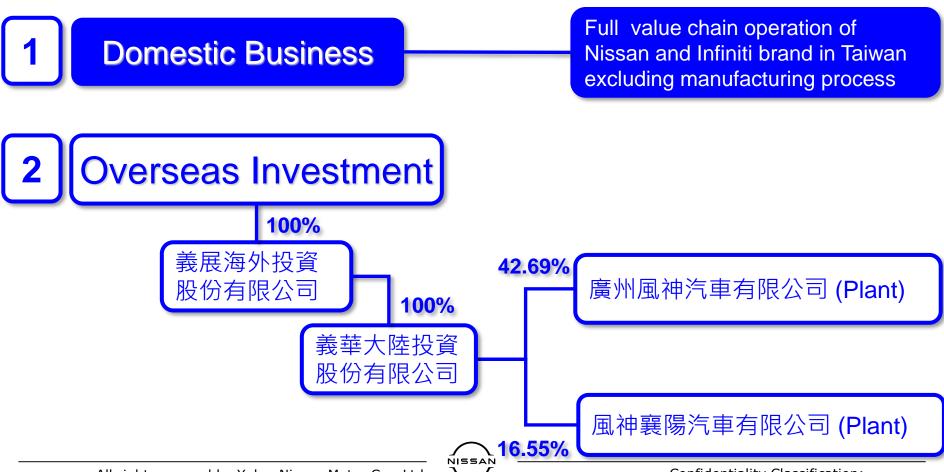
Yulon-Nissan Motor profile

- Company name : Yulon-Nissan Motor Co., Ltd.
- Establishment date : Oct. 22nd , 2003
- Chairman : Yen Chen, Li Lien
- President : Steve, W.R. Tsay
- Capital: 3 billion NTD
- **Employee Number**: 374 (2021/10/31)
- Shareholder structure :



Operation Scope

- 1. Full value chain operation of Nissan and Infiniti brand in Taiwan excluding manufacturing process
- 2. Joint cooperation with DongFeng Motor for PRC market development



Corporate Vision

Become the benchmark company of "Product Innovation" & "Service Innovation" in the Cross-strait Auto Industry



2

Operation Briefing





2021Q3 Consolidated Balance Sheets

Currency:K\$NTD

	2017	2018	2019	2020	2021Q3
Current Assets	8,783,713	8,346,080	14,997,108	8,299,093	4,317,010
Fund and Investmemt (Long-term Equity)	15,251,359	15,629,726	10,708,207	16,103,655	18,484,698
Property, Plant and Equipment	92,768	85,284	139,203	130,934	164,006
Other Assets	1,648,947	2,038,657	2,726,888	3,230,948	2,907,596
Total Assets	25,776,787	26,099,747	28,571,406	27,764,630	25,873,310
Current Liabilities	2,545,626	3,323,171	3,705,175	2,483,233	3,982,738
Other Liabilities	2,036,537	2,319,542	3,292,907	3,606,846	3,876,629
Total Liabilities	4,582,163	5,642,713	6,998,082	6,090,079	7,859,367
Capital Stock	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Capital Surplus	6,129,405	6,129,405	5,988,698	5,988,968	5,988,968
Retained Earnings	12,440,237	12,059,784	13,855,188	14,014,019	10,683,464
Other Adjustments	-375,018	-732,155	-1,270,832	-1,328,436	-1,658,489
Total Shareholders' Equity	21,194,624	20,457,034	21,573,054	21,674,551	18,013,943
Book Value / Share	70.6	68.2	71.9	72.2	60.0



2021Q3 Consolidated Statements of Comprehensive Income

Currency:K\$NTD

	2021Q3		2020Q3		Variance	
Net Sales	19,346,755	100.0%	21,635,012	100.0%	(2,288,257)	-11%
Operating Income	154,724	0.8%	132,749	0.6%	21,975	17%
Income before Taxes	2,801,045	14.5%	4,762,660	22.0%	(1,961,615)	-41%
Tax Expenses	575,102	3.0%	940,692	4.3%	(365,590)	-39%
Income after Taxes	2,225,943	11.5%	3,821,968	17.7%	(1,596,025)	-42%
Earings Per Share	7.42	_	12.74	_	-5.32	-42%

- 1 Net sales decreases from NT\$21.6 billions to NT\$19.3 billions due to the influence of COVID-19 on sales and the lower sale volumes in this year.
- 2 Operating income increase from NT\$0.13 billions to NT\$0.15 billions due to the lower operating expenses spent in this year.
- 3 Income before taxes decreases from NT\$4.7 billions to NT\$2.8 billions due to the shortage of chips caused the lower China investment income in this year.



3

Marketing Summary





INFINITI- Imported Luxury Models



Q50



Q60



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QX50





NISSAN- Imported Models





370Z





JUKE





NISSAN- Domestic Models











INFINITI – Q50 300GT Shadow Edition





NISSAN - NEW JUKE 2022 Model Year





NISSAN – ALL NEW SENTRA





NISSAN – X-TRAIL





NISSAN – KICKS





NISSAN – The Newest Marketing Program





NISSAN – The Newest Service Program











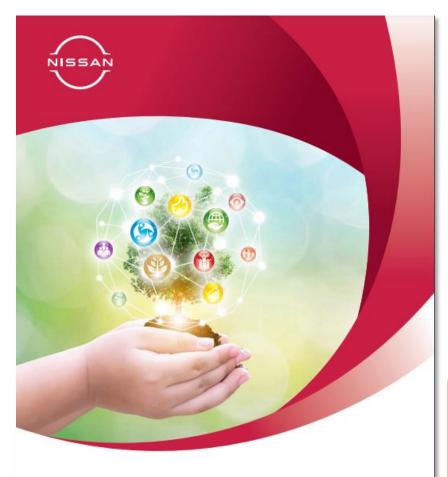


Corporate Social Responsibility





Corporate Social Responsibility



2020裕隆日產汽車

企業社會責任報告書

公司治理與經濟面

董事會運作 召開董事會6次

董事會績效評估 董事成員自評4.87分 董事會績效自評4.94分 財務績效表現 成車銷售36,200台 營業收入296.61億元 稅前盈餘81.61億元 稅後每股盈餘21.80元

環境面

整車回收與再利用

- 回收率達92.1%以上
- 回收再利用率達95%以上

節能減碳

• 2020年為1158.9公噸CO2e/年 與2019年相較下降幅度為1.5%

服務廠環境永續行動

• 減少180萬個機油瓶使用

綠色供應商

- 完成54家重點廠商碳量盤點
- · 台廠重點供應商全取得ISO 14001認證
- 2020年減碳實績為2.17%(政府規範1%)

社會面

供應商的管理與評估

- 已有52家供應商鑑別為A級(共54家重點廠商)
- 零工安事件發生
- 勞檢違規事件數降低至4件(2020年)
- 未使用衝突礦石

雇用狀況

- 女性員工比例達26.18%
- 雇用在地居民達80.95%

員工關懷

- 育嬰留停期滿後實際復職的員工比例達100%
- 舉辦6場生活講座
- 每名員工接受訓練的平均時數達30.66小時

在地採購

• 國內零件採購占總零件採購金額44.4%

社會關懷

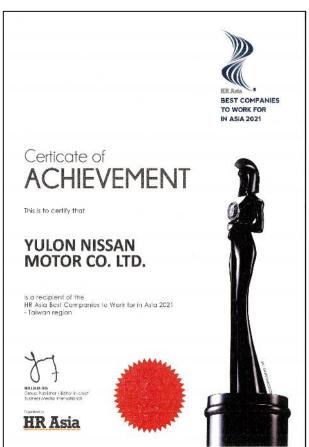
- ・舉辦「2019-2020 裕隆日產汽車創新風 雲賞」競賽活動・累計高達24,000人次 参與活動
- 參與學界培養人才
- 支援「2020年勞動部全國技能競賽」 裁判與技術顧問
- 舉辦「NISSAN小戰神任務」參訪活動
- 長期關懷環保局市民臨時工
- 舉辦「用閱讀 幫助這個世界」 **CSR募** 書活動



HR Asia Best Companies To Work For IN ASIA 2021

致力打造幸福職場 獲頒2021年亞洲最佳企業雇主獎



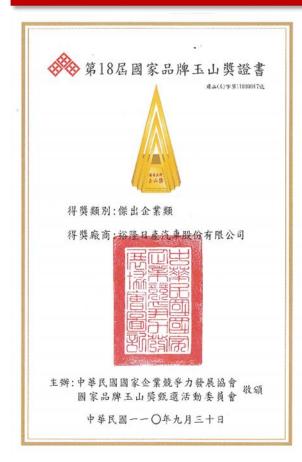






The National Brand YUSHAN Award

加強提升企業競爭力 榮獲第十八屆國家品牌玉山獎







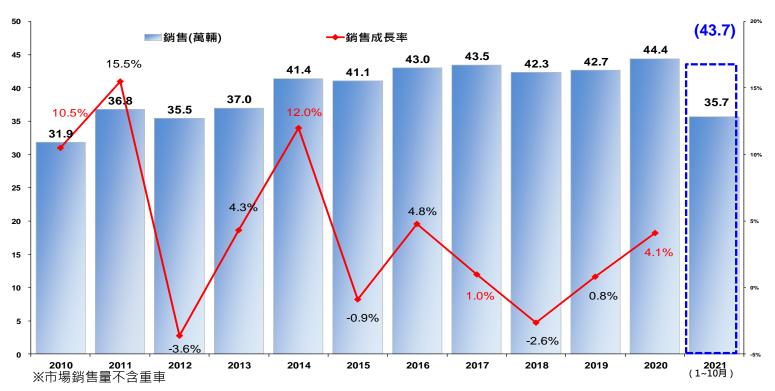
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Cross-strait Market Forecast





Taiwan automobile market status



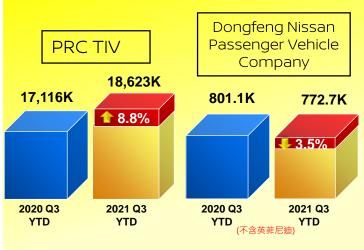
Favored by the rebound of the global economy, Taiwan's export had shown remarkable performance. Under the government's vigorous relief and economic stimulus policy, coupled with the stabilized COVID-19 pandemic and improved vaccine coverage, the economy is expected to maintain stable growth.

Cumulative TIV (total industrial volume) from Jan. to Oct. is 357,047 units, an increase of 0.7% compared with the same period last year. Annual TIV is forecasted to reach 437K units (excluding heavy vehicles).

P.R.C. automobile market status



Dongfeng Nissan Passenger Vehicle Company – Sales performance



Mainland China's economy had benefited from the recovery of foreign demand, which has led to strong export growth. However, COVID-19 pandemic prevention measures had restricted economic activities and high commodity prices had increased corporate costs. Furthermore, the recent "dual control of energy consumption" policy had caused companies to curtail electricity and halt production. The overall economic downside risk gradually increases. CAAM (China Association of Automobile Manufacturers) became conservative in its annual TIV forecast.

Affected by the chip shortage, Dongfeng Nissan Passenger Vehicle's cumulative sales in the first three quarters declined compared with the same period last year. If the chip shortage problem can be improved, the business outlook can still be positively anticipated.



THANK YOU FOR YOUR ATTENTION





